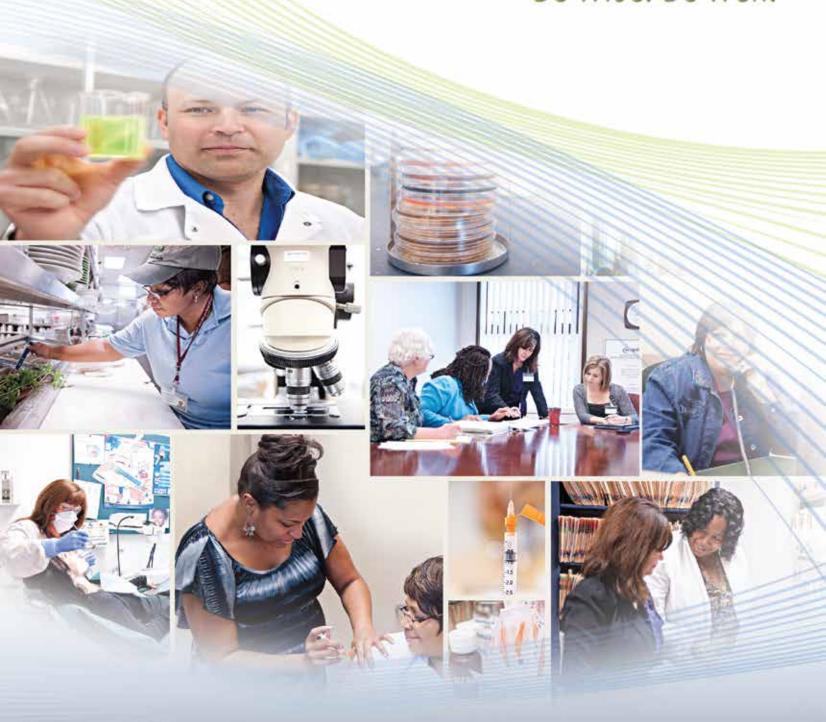
2014 ANNUAL REPORT

Be wise. Be well.





SAGINAW COUNTY DEPARTMENT OF PUBLIC HEALTH

protecting and promoting the public's health since 1928



OUR MISSION

To protect and promote the public's health and well-being

OUR VISION

To be a valued leader, partner, and service provider building a healthy community

OUR VISION PRIORITIES

We will make a measurable impact in improving the health of our community.

We will provide excellent customer service.

We will advocate for health equity.

We will broaden and strengthen partnerships with other community and health care organizations.

We will proactively engage in shaping our community's response to health care reform.

We will support an environment that values and respects employees.

We will build a culture of quality improvement.

We will assure a competent public health workforce.

We will promote awareness of our department and services in the community.

OUR GUIDING PRINCIPLES & VALUES

Accountability Dedication
Diversity Excellence
Integrity Respect

Teamwork

SAGINAW COUNTY BOARD OF COMMISSIONERS

Michael J. Hanley, Chair

Susan A. McInerney, Vice Chair

Katie A. Greenfelder

Cheryl M. Hadsall

Kirk W. Kilpatrick

Dennis H. Krafft

Carl E. Ruth

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SAGINAW COUNTY BOARD OF HEALTH

Deb Kestner, Chair
Judi Lincoln, Vice Chair
Calvin Williams, Secretary
Barb Kemp-Lauria
Charles Mueller, M.D.
Timothy Novak
Gene Nuckolls



A message from the Health Officer...

On behalf of the Saginaw County Board of Commissioners, Board of Health, and Department staff, I am pleased to present this 2014 Annual Report highlighting the activities and services of your Saginaw County Department of Public Health. Looking back, 2014 was a year of continued dedication to the basic tenets of governmental public health work: to prevent the outbreak of disease and promote and protect health among Saginaw County residents and those who visit here. This year we were "graded" by the Michigan Local Public Health Accreditation Commission on our performance in meeting standards for essential local public health services. I am pleased to report that your Health Department and its dedicated staff received an "A" grade, including special recognition for demonstrated commitment to quality improve-

ment, which resulted in the award of Accreditation with Commendation, the highest level of accreditation possible.

The mission of the SCDPH is really one shared with collaborative partners throughout the County and region. The work is too great and too important for just a single agency. Therefore, we were pleased this year to roll-out with multiple planning partners the triennial update of the "Saginaw County Roadmap to Health," a new 3-year community health improvement plan. We also completed a new strategic plan for the Department that will guide our work over the next two years. Both plans can be viewed on our website, www.saginawpublichealth.org, on the resources/publications page.

At the time of this writing in early 2015, Ebola and related special pathogen response planning has demanded our attention. More County residents than ever before now have health insurance coverage, and the County's population has continued its decline of the past several years. As these fewer residents increasingly have greater options for health care services in this era of the national Affordable Care Act, demand for clinical services available at the local public health department may be on the decline. Program data reported in the following pages suggest this trend here.

Looking forward, the challenge before us lies in determining the right mix of clinical prevention services that is responsive to evolving public demand while also addressing the resource demands of ongoing community health needs assessment and the capacity to respond to emerging threats of infectious disease outbreaks. We remain guided by our vision "to be a valued leader, partner and service provider…" in this endeavor to assure conditions in our

County by which all residents can be healthy and safe.

Please join us in making Saginaw County the healthiest place to grow up and grow old! Contact me if you have questions or ideas about how we might improve our work, or how you might become involved. I would be happy to hear from you.

Sincerely,

Smrt Mi Kellar

John D. McKellar, M.P.A. Health Officer 989.758.3818 jmckellar@saginawcounty.com Public Health
Prevent, Promote, Protect.

HIGHLIGHTS 2014

The Health Department was reviewed this year by the Michigan Local Public Health Accreditation Program, a triennial week-long site visit that assesses compliance with required standards of operation. An "A" grade was achieved, with corrective action required on 8 of 162 total indicators. Along with a Certificate of Accreditation with Commendation, the Department was awarded a Certificate of Quality, "recognizing the agency's ongoing efforts to establish a culture of quality; demonstrate the ability to evaluate the effectiveness of public health programs; and to implement quality improvement."

The "Saginaw County Roadmap to Health," an updated 3-year community health improvement plan, was unveiled by the SCDPH and planning partners at a public event in March. (Plan can be viewed at www.saginawpublichealth.org.)

The County Board of Health and Board of Commissioners approved a new 2014-2015 Strategic Plan for the Department that articulates mission, vision and values and is guiding work over the next two years. (Plan can be viewed at www.saginawpublichealth.org.)

The Dental Program, which has traditionally served only children for many years, expanded program eligibility this year to also include services for adults.

National Public Health Week was recognized with an all-staff training event and the 2nd Annual Public Health Fair at the Dow Event Center to highlight the public health system partners in Saginaw.

This year marked the retirement of long-time Health Department Medical Director Neill Varner, DO, MPH, and we welcomed his replacement, Russell Bush, MD, MPH, to Saginaw County.

The Immunization Program facilitated the distribution of over 43,000 doses of vaccine to area health care providers through the Department's role in the Vaccines for Children (VFC) Program which provides vaccines at no cost to children who might not otherwise be vaccinated because of inability to pay.

The Environmental Health Division was awarded and achieved the objectives of the Childhood Lead Poisoning Prevention Education and Outreach grant from the Michigan Department of Community Health. Lead poisoning prevention information was provided to constituents in Michigan's Prosperity Region 5 (Arenac, Bay, Clare, Gladwin, Gratiot, Isabella, Midland and Saginaw Counties). Education on recognition and prevention of childhood lead exposure was provided to WIC programs, parent coalitions, day care providers, and Early Head Start/Head Start staff.

protecting and promoting the public's health since 1928

The Environmental Health Division collected 10,709 pounds of pesticides/herbicides through its Clean Sweep Program from May through October. SCDPH also collected 19,448 pounds of household hazardous waste and 2,242 pounds of mercury bulbs through funding granted by The Dow Chemical Company and the Saginaw County Solid Waste Management Authority. Staff also coordinated the collection and disposal of 2,879 pounds of unwanted medications. More than 17 tons of hazardous waste was diverted from local landfills and waterways.

The Substance Abuse Treatment and Prevention Services Division and Saginaw County Community Mental Health Authority collaborated via a unique two-year contractual arrangement to successfully transition the Health Department's Substance Abuse Coordinating Agency function to the new regional Mid-State Health Network, as required by a recent change in Michigan law.

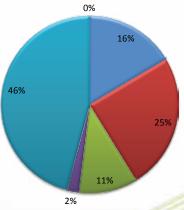
The Public Health Laboratory fully operationalized its new ColorCODE program, a true random drug screening program that served approximately 350 enrollees referred by Saginaw area courts. The Hearing and Vision Program screened nearly 25,000 children for hearing and/or vision problems. Over 1,400 possible vision problems and 500 possible hearing issues that impact children's ability to do well in school were detected.

The WIC Program distributed 100% of the 684 Project Fresh Coupon books that were made available to the program during the summer. This distribution translates to \$12,168 invested in the fresh produce of local farmers. In addition to this special project, Saginaw WIC annually infuses over \$3.2 million into the community through its distribution of nutritious food benefits to pregnant and breastfeeding women, infants, and children.

FINANCIAL breastfeed STATEMENT

| K | ΚE | V | E | N | U | ES |) |
|---|----|---|---|---|---|----|---|
| | | | | | | | |

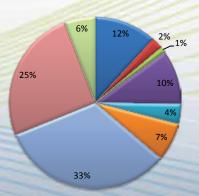
| | | | Fiscal Year | |
|------|------------------------------|--------------|--------------|--------------|
| | | 2014 | 2013 | 2012 |
| | State | \$2,277,767 | \$1,910,413 | \$1,581,160 |
| | Federal | \$3,443,744 | \$6,046,845 | \$6,319,889 |
| | Local (County Appropriation) | \$1,474,142 | \$1,519,046 | \$1,519,046 |
| | Other Taxes (PA2 & Tobacco) | \$302,902 | \$344,026 | \$676,986 |
| | Fees & Reimbursements | \$6,365,485 | \$4,542,253 | \$3,664,389 |
| · | Fund Balance | \$0 | \$355,909 | \$339,630 |
| Tota | al Revenues | \$13,864,040 | \$14,718,492 | \$14,099,100 |



2014 Revenues

EXPENDITURES

| | | Fiscal Year | | | | |
|------|------------------------------|--------------|--------------|--------------|--|--|
| | | 2014 | 2013 | 2012 | | |
| | Administration | \$1,625,934 | \$1,647,206 | \$1,705,511 | | |
| | Dental | \$301,821 | \$312,699 | \$259,023 | | |
| | Emergency Preparedness | \$157,964 | \$176,027 | \$153,045 | | |
| | Environmental Health | \$1,416,084 | \$2,602,049 | \$2,336,113 | | |
| | Health Center Building | \$523,542 | \$550,040 | \$529,143 | | |
| | Laboratory | \$995,664 | \$902,760 | \$725,873 | | |
| | Personal & Preventive Health | \$4,533,600 | \$4,419,260 | \$4,187,002 | | |
| | Substance Abuse | \$3,509,635 | \$3,244,408 | \$3,370,241 | | |
| | WIC | \$799,796 | \$864,043 | \$833,149 | | |
| Tota | al Expenses | \$13,864,040 | \$14,718,492 | \$14,099,100 | | |



2014 Expenditures

STAFFING

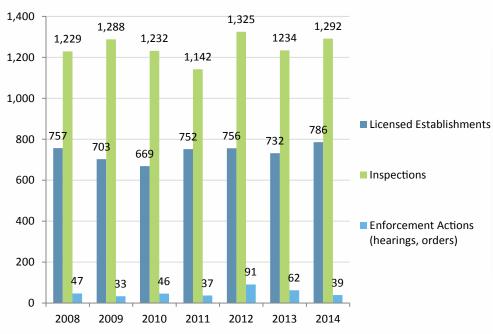
| | Fiscal Year | | |
|---------------------|-------------|------|------|
| | 2014 | 2013 | 2012 |
| Number of Employees | 96 | 96 | 99 |

PROGRAMS & SERVICES

Environmental Health Services inspects and assures the safety of a variety of public places from restaurants and swimming pools to private wells and septic systems. Specialized services include lead paint hazard assessment, household hazardous waste collections, pest control, and other disease prevention activities.

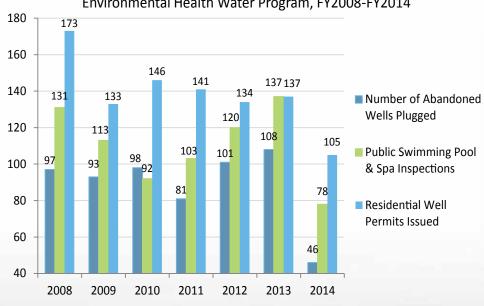
| | | Fiscal Year | |
|---|--------|-------------|--------|
| Food Service Program | 2014 | 2013 | 2012 |
| Licensed Establishments | 786 | 732 | 756 |
| Inspections | 1,292 | 1,234 | 1,325 |
| Enforcement Actions (hearings, orders) | 39 | 62 | 91 |
| Temporary Food Licenses | 443 | 455 | 476 |
| Waste Program | | | |
| Sewage System Permits Issued (residential and commercial) | 151 | 149 | 145 |
| Evaluations (performance/mortgage/preliminary) | 34 | 31 | 33 |
| Landfill Inspections | 31 | 55 | 83 |
| Clean Sweep Collections (lbs collected) | 8,771 | 16,749 | 10,132 |
| Mercury Collections (lbs collected) | 3 | 42 | 962 |
| Household Special Waste Collections (lbs collected) | 19,448 | 27,188 | 16,220 |
| Electronic Waste Collections (lbs collected) | 0 | 11,249 | 25,985 |
| Pharmaceutical Collections (lbs collected) | 2,294 | n/a | n/a |
| Water Program | | | |
| Residential Well Permits Issued | 105 | 137 | 134 |
| Number of Abandoned Wells Plugged | 46 | 108 | 101 |
| Public Swimming Pool & Spa Inspections | 78 | 137 | 120 |
| | , 0 | 137 | 120 |
| Shelter & Indoor Air Quality | | | |
| Day Care & Adult Foster Care Inspections | 57 | 68 | 71 |
| Radon Kits Distributed | 816 | 237 | 356 |
| Elevated Blood Lead Level Investigations | 5 | 2 | 12 |
| Education | | | |
| Participants (septic installers, food handlers, temporary food vendors) | 143 | 171 | 162 |
| Healthy Homes and Lead Hazard Control Program | | | |
| Applications Received | 43 | 154 | 141 |
| Risk Assessments Completed | 13 | 131 | 111 |
| Education (skills training and persons educated) | 898 | 1,931 | 7,957 |
| Complaint Investigations | | | |
| Total Complaints Received | 546 | 359 | 408 |

Environmental Health Food Service Program, FY2008-FY2014



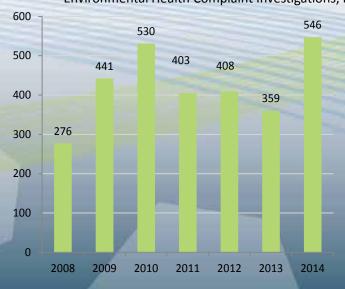


Environmental Health Water Program, FY2008-FY2014





Environmental Health Complaint Investigations, FY2008-FY2014



Total Complaints Received



PROGRAMS & SERVICES

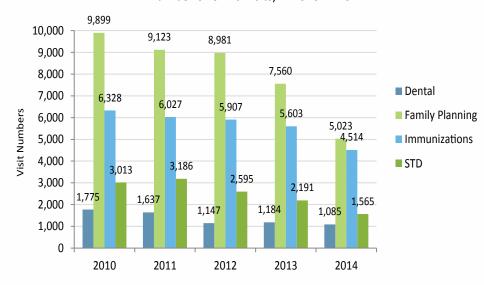
Personal and Preventive Health Services provides a wide array of newborn, child, and adult health care services. These include health screenings, communicable disease control, family planning, immunizations, hearing and vision screening, and many other specialized health services for Saginaw County residents.

| | | Fiscal Year | |
|---|--------|-------------|--------|
| Immunization Program | 2014 | 2013 | 2012 |
| Number of Clinic Visits | 4,514 | 5,603 | 5,907 |
| Immunizations Administered | 7,886 | 10,165 | 11,551 |
| County Immunization Coverage Level (children 19-36 months of age) | 75% | 74% | 73% |
| Family Planning Program | | | |
| Number of Clinic Visits | 5,023 | 7,560 | 8,981 |
| STD/HIV Program | | | |
| Number of Clinic Visits (excluding HIV) | 1,565 | 2,191 | 2,595 |
| Number of HIV Tests Performed | 882 | 1,356 | 1,411 |
| Hearing and Vision Program | | | |
| Number of Children Screened for Hearing | 12,680 | 13,133 | 13,185 |
| Number of Children Screened for Vision | 12,177 | 11,232 | 12,897 |
| Nurse-Family Partnership Program | | | |
| Number of Visits | 908 | 287 | n/a |
| Communicable Disease Program | | | |
| Number of TB Tests Completed | 1,184 | 1,349 | 1,404 |
| Children's Special Health Care Program | | | |
| Average Monthly Enrollment | 694 | 653 | 669 |
| Children's Dental Program | | | |
| Patient Visits | 1,085 | 1,184 | 1,147 |
| | | | |

WIC provides supplemental foods, nutrition education and counseling to pregnant, postpartum and breastfeeding women, infants, and children 1-5 years of age.

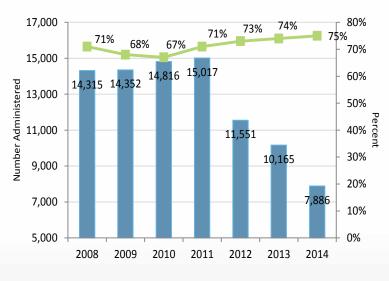
| | | Fiscal Year | |
|---|-------|-------------|-------|
| Average Monthly Enrollment | 2014 | 2013 | 2012 |
| Pregnant, Breastfeeding, Postpartum Women | 1,140 | 1,169 | 1,244 |
| Infants 0-11 Months | 1,182 | 1,221 | 1,279 |
| Children 1-5 Years | 2,627 | 2,716 | 2,749 |
| Total | 4,948 | 5,106 | 5,272 |

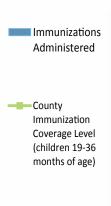
Number of Clinic Visits, FY2010-FY2014





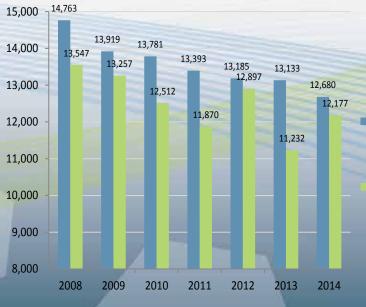
Immunizations Administered, FY2008-FY2014







Hearing and Vision Screening, FY2008-FY2014



Number of Children
Screened for Hearing

Number of Children Screened for Vision





Health Promotion and Communications manages the Department's public information, marketing, and public relations efforts, and coordinates emergency preparedness planning and response.

| | | Fiscal Year | |
|------------------------------------|--------|-------------|-------|
| | 2014 | 2013 | 2012 |
| Health Education Outreach Events | 41 | 44 | 49 |
| Number of People Served | 11,420 | 3,546 | 5,257 |
| Educational Literature Distributed | 7,474 | 7,151 | 5,810 |
| | | | |

Our Laboratory is designated as a Michigan Department of Community Health Regional Laboratory and performs a variety of tests for sexually transmitted infections, water quality, and urine drug screening.

| 4 2013 28 19,830 | 2012 21,048 |
|---------------------|-------------|
| 28 19,830 | 21,048 |
| | , |
| 1,265 | 971 |
| 14,944 | 14,226 |
| 07 13,071 | 5,371 |
| 4 | 49 14,944 |

Substance Abuse Treatment and Prevention Services provides coordination, support and referral to a network of treatment and prevention providers.

| | Fiscal Year | |
|-------|-------------------------|---|
| 2014 | 2013 | 2012 |
| 771 | 760 | 683 |
| 287 | 311 | 345 |
| 66 | 88 | 70 |
| 170 | 172 | 205 |
| 1,294 | 1,331 | 1,303 |
| | 771 287 66 170 | 2014 2013 771 760 287 311 66 88 170 172 |

REPORTABLE DISEASES IN SAGINAW COUNTY

| Disease Group Disease 2014 2013 2012 2011 20 AIDS/HIV AIDS, Aggregate 2 14 8 4 1 AIDS/HIV AIDS/HIV Subtotal 2 14 8 4 1 Foodborne Campylobacter 10 11 8 7 6 Foodborne Cryptosporidiosis 3 9 10 3 3 Foodborne Giardiasis 12 7 11 7 2 Foodborne Norovirus 4 3 0 3 5 Foodborne Shiga toxin-producing Escherichia coli(STEC) 2 4 30 3 0 Foodborne Shigellosis 13 1 0 10 1 Foodborne Foodborne Subtotal 58 50 76 57 3 |
|---|
| AIDS/HIV AIDS/HIV Subtotal 2 14 8 4 1 Foodborne Campylobacter 10 11 8 7 6 Foodborne Cryptosporidiosis 3 9 10 3 3 Foodborne Giardiasis 12 7 11 7 2 Foodborne Norovirus 4 3 0 3 5 Foodborne Salmonellosis 16 15 17 24 8 Foodborne Shiga toxin-producing Escherichia coli(STEC) 2 4 30 3 0 Foodborne Shigellosis 13 1 0 10 1 |
| Foodborne Campylobacter 10 11 8 7 6 Foodborne Cryptosporidiosis 3 9 10 3 3 Foodborne Giardiasis 12 7 11 7 2 Foodborne Norovirus 4 3 0 3 5 Foodborne Salmonellosis 16 15 17 24 8 Foodborne Shiga toxin-producing Escherichia coli(STEC) 2 4 30 3 0 Foodborne Shigellosis 13 1 0 10 11 |
| Foodborne Cryptosporidiosis 3 9 10 3 3 Foodborne Giardiasis 12 7 11 7 2 Foodborne Norovirus 4 3 0 3 5 Foodborne Salmonellosis 16 15 17 24 8 Foodborne Shiga toxin-producing Escherichia coli(STEC) 2 4 30 3 0 Foodborne Shigellosis 13 1 0 10 1 |
| Foodborne Giardiasis 12 7 11 7 2 Foodborne Norovirus 4 3 0 3 5 Foodborne Salmonellosis 16 15 17 24 8 Foodborne Shiga toxin-producing Escherichia coli(STEC) 2 4 30 3 0 Foodborne Shigellosis 13 1 0 10 11 |
| FoodborneNorovirus43035FoodborneSalmonellosis161517248FoodborneShiga toxin-producing Escherichia coli(STEC)243030FoodborneShigellosis13101010 |
| FoodborneSalmonellosis161517248FoodborneShiga toxin-producing Escherichia coli(STEC)243030FoodborneShigellosis1310101 |
| FoodborneShiga toxin-producing Escherichia coli(STEC)24303CFoodborneShigellosis1310101 |
| Foodborne Shigellosis 13 1 0 10 10 |
| |
| Foodborne Foodborne Subtotal 58 50 76 57 3 |
| 30 30 70 37 3 |
| Influenza Flu Like Disease* 8,134 11,188 11,843 12,049 4,4 |
| Influenza Influenza 70 319 132 20 1 |
| Influenza Influenza Subtotal 8,204 11,507 11,975 12,069 4,4 |
| Meningitis Meningitis - Aseptic 7 17 7 20 1 |
| Meningitis Meningitis - Bacterial Other 5 1 3 5 1 |
| Meningitis Streptococcus pneumoniae, Inv 9 8 3 4 0 |
| Meningitis Meningitis Subtotal 21 26 13 29 2 |
| |
| Other Gastrointestinal Illness* 1,481 4,732 5,532 5,219 1,3 |
| Other Guillain-Barre Syndrome 0 0 2 2 1 |
| Other Head Lice* 172 496 539 499 20 |
| Other Histoplasmosis 3 1 6 1 C |
| Other Legionellosis 11 7 4 3 4 |
| Other Strep Throat* 462 1,119 1,639 2,455 62 |
| Other Streptococcus pneumoniae, Drug Resistant 0 5 1 0 0 |
| Other Unusual Outbreak or Occurrence 7 2 1 0 1 |
| Rabies Animal Bite 84 35 59 70 2 |
| Other Other Subtotal 2,220 6,397 7,788 8,250 2,2 |
| STD Chlamydia (Genital) 1,212 1,191 1,238 1,552 1,5 |
| STD Gonorrhea 334 266 251 202 27 |
| STD Syphilis - All Forms 7 11 9 5 1 |
| STD STD Subtotal 1,553 1,468 1,498 1,759 1,8 |
| Tuberculosis Mycobacterium - Other 2 2 9 8 1 |
| Tuberculosis Tuberculosis 0 1 1 1 3 |
| Tuberculosis Tuberculosis Subtotal 2 3 10 9 4 |
| VPD Chickenpox (Varicella) 0 3 0 12 2 |
| VPD Pertussis 3 1 0 0 1 |
| VPD VZ Infection, Unspecified 7 1 7 4 0 |
| VPD Vaccine Preventive Disease Subtotal 10 5 7 17 1 |
| |
| Viral HepatitisHepatitis A11361Viral HepatitisHepatitis B, Acute00863 |
| |
| Wirel Honatitic Honatitic P Chronic 11 21 24 10 2 |
| Viral Hepatitis Hepatitis B, Chronic 11 21 24 10 3 |
| Viral Hepatitis Hepatitis B, Chronic 11 21 24 10 3 Viral Hepatitis Hepatitis C, Chronic 142 150 143 139 12 Viral Hepatitis Viral Hepatitis Subtotal 154 172 178 163 15 |

* denotes there has been change in reporting criteria for this disease
Source: Michigan Disease Surveillance System (MDSS), Report 4: 5 Year History

SAGINAW COUNTY COMMUNITY HEALTH IMPROVEMENT PLAN 2014-2016



Visit the Publications page at <u>www.saginawpublichealth.org</u>

to view the 2014 Progress Report

PLANNING PARTNERS

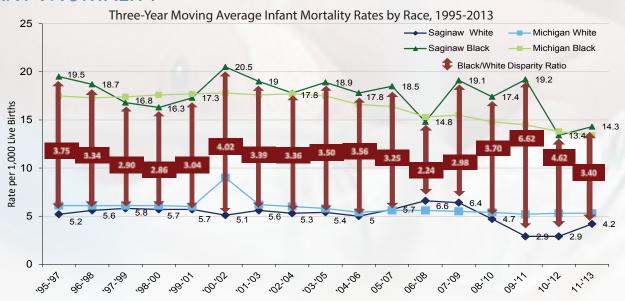
- Saginaw County Department of Public Health
- Alignment Saginaw
- Covenant HealthCare
- St. Mary's of Michigan
- Health Delivery, Inc.
- Saginaw County Community Mental Health Authority
- Saginaw Intermediate School District
- the residents of Saginaw County

COMMUNITY HEALTH IMPROVEMENT PRIORITIES

- Infant Mortality
- Obesity
- Behavioral Health (including mental health and substance abuse)
- Chronic Diseases
- Emerging Models of Health Services Delivery

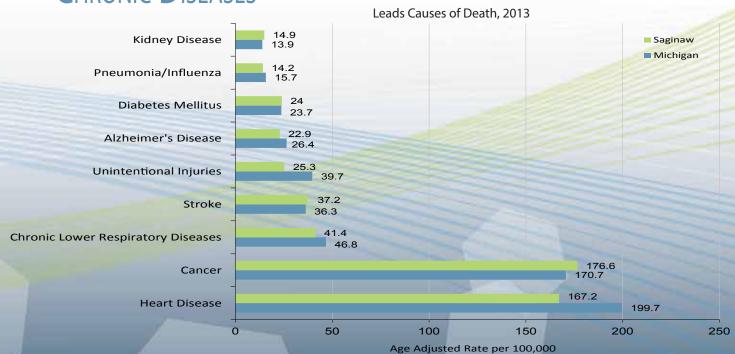
COMMUNITY HEALTH STATUS ASSESSMENT SELECTED INDICATORS

NEANT MORTALITY



Source: 2002-2011 Geocoded Michigan Death Certificate Registries; 2012-2013 Michigan Death Certificate Registries. 2002-2013 Geocoded Michigan Birth Certificates Registries, Division of Vital Records & Health Statistics, Michigan Department of Community Health

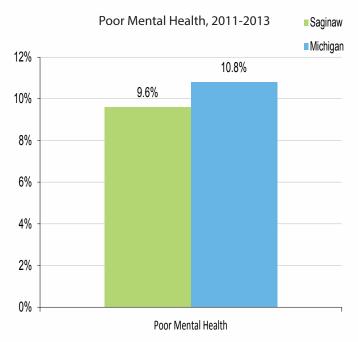
CHRONIC DISEASES



Source: 2013 Michigan Death Certificate Registry. Division of Vital Records & Health Statistics, Michigan Department of Community Health

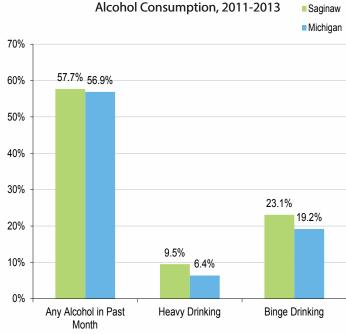
COMMUNITY HEALTH STATUS ASSESSMENT SELECTED INDICATORS

BEHAVORIAL HEALTH



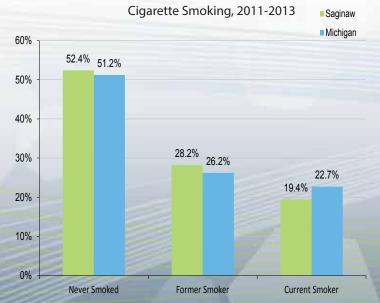
Description: The proportion of adults who reported 14 or more days, out of the previous 30, on which their mental health was not good, which includes stress, depression, and problems with emotions.

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates



Description: Binge (consuming 4 (women) or 5 (men) alcoholic beverages on a single occassion in the past 30 days) plus heavy (drinking more than one (women) or 2 (men) drinks per day on average) drinking

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates

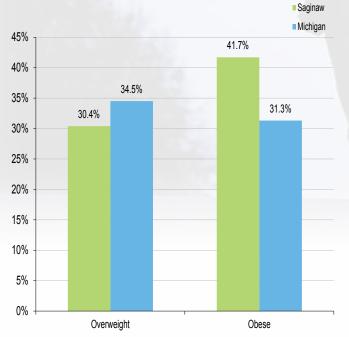


Description: Current Smoker = the proportion of adults who reported that they had ever smoked at least 100 cigarettes in their life and that they smoke cigarettes now, either every day or on some days. Former Smoker = the proportion of adults who reported that they had ever smoked at least 100 cigarettes in their life, but they do not smoke cigarettes now.

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates

OBESITY

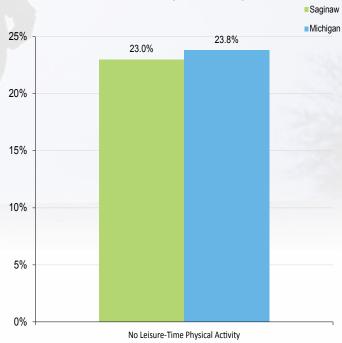




Description: Overweight = the proportion of adults whose Body Mass Index (BMI) >= 25, but < 30. Obese = the porportion of adults whose BMI >= 30.

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates

No Leisure-Time Physical Activity, 2011-2013

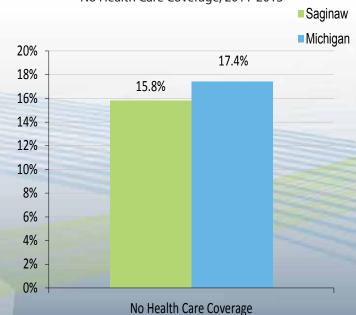


Description: No Leisure-Time Physical Activity = the proportion of adults who reported no participation in any leisure-time physical activities or exercise during the past month.

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates

Emerging Models of Health Services Delivery

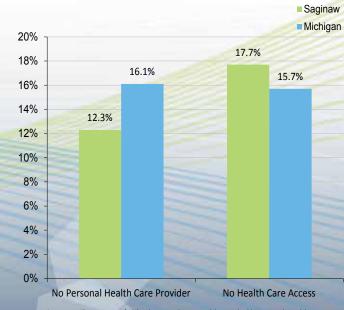
No Health Care Coverage, 2011-2013



Description: Among adults aged 18-64 years, the proportion who reported no health care coverage, including health insurance.

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates

Health Care Access, 2011-2013



Description: The porportion of adults who reported no personal doctor or health care provider, and the porportion of adults who reported in the past 12 months a time when they needed to see a doctor but could not due to cost.

Source: 2011-2013 Michigan Behavorial Risk Factor Survey Regional & Local Health Department Estimates



John D. McKellar, M.P.A. - Health Officer Russell L. Bush, M.D., M.P.H. - Medical Director

SAGINAW

Bennie T. Woodard, Jr. Public Health Center 1600 N. Michigan Avenue Saginaw, MI 48602 989.758.3800

BIRCH RUN

Edward McNamara Health Center 8425 Main Street Birch Run, MI 48415 989.624.9664

CHESANING

Rehmann Health Center 147 S. Saginaw Street Chesaning, MI 48616 989.845.3911

FRANKENMUTH

Covenant HealthCare Building 600 N. Main Street Frankenmuth, MI 48734 989.758.3840

HEMLOCK

Covenant HealthCare Building 16440 Gratiot Road Hemlock, MI 48624 989.758.3840

ST. CHARLES

St. Charles Health Center 120 N. Vine Street St. Charles, MI 48655 989.865.9400